Committee / Service	Description	Original	2005 Revised	5/06 Actual	Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
People First												
Corporate Policy Making Corporate Policy Making	Dev of Community Strategy-consulting & printing Top Mgt Structure Salary Increases	10	10 15	10 15	0				10 30	10 30		
Elections Public Relations	No District Elections by Thirds in 2005/06 Improvements to Main Reception Area	31	(40)	(36)) 4		4		31	0 31		
	improvemente te main recognien ruca		(4.5)	(4.4)								
Total People First		41	(15)	(11)) 4	0	4	0	71	71	0	0
Community Wellbeing												
Emergency Planning	Business Continuity Service Recovery Plans	30			0				30	30		
Grants to Voluntary Organisations		1	1 23	23	(1) 0			1				
Concessionary Fares Licensing and Regulations	Transport for London - additional costs New Arrangements - Additional income- first year	(42)	(50)	(59)				9	1	1		
Safer Communities	Anti Social Behaviour Officer	25	45	45	0			·	25	25		
Safer Communities	HO Grant re Anti Social Behaviour Officer	(25)	(25)	(25)) 0				(25)	(25)		
Total Community Wellbeing		(11)	(6)	(16)	(10)	0	0	10	31	31	0	0
Finance and Performance Man	agement											
Finance Miscellaneous	New Revenues and Benefits system		31	5	(26)	26				26		
Finance Miscellaneous	Finance System Outstanding Commitments	30	10	10	0				37	37		
Finance Miscellaneous	Performance Reward Grant		(52)	(52)) 0				(52) 56	(52) 56		
Finance Miscellaneous Insurance/Risk Management	Potential Central Support Savings (One off costs) Implementation of Risk Management Strategy	15	16	5	(11)	11			50	11		
Estates Management	Property Management System	10	2	2	0					0		
Estates Management	Consultants Fees- Britania Sports Ground		5	4	(1)			1		0		
Estates Management	Langston Road Industrial Estate- Development Proposals				`o´				50	50		
Unapropriated Land	Parade Ground Sale Costs			17	17		17			0		
Housing Benefits	Grant - Verification Framework	(126)	(116)	(126)	(10)			10	(119)	(119)		
Housing Benefits	Admin Grant (new formula)				0				30	30		
Housing Benefits	Grant-Admin- Welfare Reforms	(38)	(38)	(38)					(39)	(39)		
Housing Benefits	Welfare Reform Start up costs		78	36	(42)	42				42		
Housing Benefits	Electronic Document management	15	15	0	(15)	15				15		
Housing Benefits	Rent Allowances		35	13	(22)			22	(2)	(2)		
Housing Benefits	Council Tax		25	0	(25)			25		0		
Housing Benefits	HRA Rent Rebates	4.5	109	109	0				40	0		
Local Taxation	Introduce E Billing	10			0				10	10		
Total Finance and Performance	e Management	(94)	120	(15)	(135)	94	17	58	(29)	65	0	0

Committee / Service	Description	Original	2005 Revised	5/06 Actual	Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Corporate Support Services												
Local Land Charges	New ICT System	50	25	14		11				11		
Local Land Charges	Staff Changes		9	7	0	2				0 2		
Payroll/HR Legal Services	New ICT System Data capture re Land Terrier		4	0	(2) (4)	4			7	11		
Legal Services	Professional Fees		•	·	0				•	0		
Legal Services	Computerisation of Land Terrier records		6	0		6			11	17		
Legal Services	Registration of Unregistered Titles	20	49	6		43				43		
Legal Services	Planning Delivery Grant re Legal Officer	50	26 (150)	26 (174)				24	24	24 0		
Human Resources Legal Services	Recruitment & Retention (2004/05) Office Equipment		(130)	4		5		24		5		
Office Accommodation	Civic Offices Atrium works		· ·	•	0	· ·			8	8		
Office Accommodation	Potential Accommodation Changes		27	13		14				14		
Office Accommodation	Off-Site Storage Facility	40	6	5		1			440	1	00	0
Office Accommodation Office Accommodation	Essential Work to Civic Offices Comfort Cooling	42 50	48	37 0		11			112 50	123 50	33	8
Office Accommodation	Accommodation Changes	50	30	30					30	0		
Office Accommodation	Pruning Leylandii Trees				0					0		
Office Accommodation	Committee Rooms works	8	8	4	()	4				4		
ICT	Corporate ICT equipment	(440)	8	8						0		
ICT ICT	Service Restructure	(110) 13	16	12	0 (4)			4		0		
ICT	Service Restructure - early retirement Operational Costs	13	65	65				7		0		
WEbsite	Operational Costs		1	1	0					0		
Mobile Phones	New Equipment		4	4	0					0		
Total Corporate Support Servi	CAS	123	191	62	(129)	101	0	28	212	313	33	8
					(.20)							
Housing												
Housing Needs	Homeless Prevention Officers (net)				0				9	9	9	
Private Sector Housing	Stock Condition Survey	75	75	41	(34)	34				34		
Total Housing		75	75	41	(34)	34	0	0	9	43	9	0
-												
Leisure												
Ongar Leisure Centre	Planned Maintenance	40	40	30				10		0		
Ongar Leisure Centre	Release of commuted sum	(109)	(109)	(109)	•					0		
Community Development	Provision of Portakabin	23 300	23 153	8 155		15	2		513	15 513	160	
Leisure Facilities Museum	Alternative management assumed from 1/7/05 Community Venues Outreach Pilot Project	300	133	155	0		2		10	10	100	
Leisure Management	Start up costs Alternative Management		7	15	-		8		10	0		
LLC Development	Mediation - Final Account	39	56	57	1		1		0	0		
North Weald Airfield	Lost Income building no.1		54	52	` '	_		2		0		
North Weald Airfield	High Voltage Distribution Network 5 yr Programme		5	0		5				5 0		
North Weald Airfield Community & Culture	Scouts Jamboree Additional Income Beyond Suburbia Rural Regeneration Project	100	(30) 107	(30 <u>)</u> 12		(95)				(95)		
Community & Culture	Beyond Suburbia Rural Regeneration Project	(100)	(107)	(12)		95				95		
Arts Programme	Additional Projects	30	4	(,	(4)				46	46	20	
Arts Programme	Additional Projects	(30)	(4)		4				(46)	(46)	(20)	
Sports Development	Active for Life Programme	24	24	27					18	18		
Sports Development	Active for Life Programme	(24) 30	(24) 30	(27)) (3) (30)				(18) 30	(18) 30	30	
Sports Development Sports Development	Additional Projects Additional Projects	(30)	(30)		30				(30)	(30)		
Youth Strategy	Summer Activities	20	(00)		0				(00)	0	(00)	
Youth Strategy	Summer Activities	(20)			0					0		
Total Leisure		293	199	178	(21)	20	11	12	523	543	160	0

Committee / Service	Description	Original	2005 Revised	i/06 Actual	Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Environmental Protection												
Air quality	First assessment review	3	3	3	0					0		
Environmental Co-ordination	Various savings				0					0		
Pollution Control	Bobbingworth Tip									0		4
Waste Management	Clear Sacks	(7)	47	35	(12)	12	17		16	28 0		
Waste Management Waste Management	Glass Recycling Pilot Increase in Refuse Contract	(7)	(87) 110	(70) 80) 17 (30)	30	17		20	50		
Waste Management	Government Grant	(41)	(41)	(41)		30			(53)	(53)	(56)	
Waste Management	Tipping Away Contributions	(,	()	(57)		57			(00)	57	(00)	
Waste Management	Recycling Measures	41	41	28	(13)			13	33	33	56	
Waste Management	Revised Waste Contract	64	64	27	(37)	37			159	196	106	53
Waste Management	Countywide Waste Disposal Contract	8	8	8					7	7		
Waste Management	Consultants Fees		2		(2)			2		0		
Total Environmental Protection	n	68	147	13	(134)	136	17	15	182	318	106	57
Planning & Economic Develop	ment											
Development Control	New IT system	50	166	113	(53)	53				53		
Development Control	46 Highfields Green - Lands Tribunal Case	00	.00	(8)				8		0		
Development Control	Agency Staff		100	76	(24)	24				24		
Development Control	Document Imaging	35			0					0		
Planning Appeals	Compensation re the 3 Jolly Wheelers			7	7	_	7			0		
Planning Services	Planning Delivery Grant 1	34	30	25	(5)	5			19	24	15	
Planning Services	Planning Delivery Grant 2 Planning Delivery Grant 2	49 (49)	42 (49)	26 (49)	(16)	16			119 (33)	135 (33)	10	
Planning Services Planning Services	Planning Delivery Grant 2 Planning Delivery Grant 3	(43)	139	74	(65)	65			39	104		
Planning Services	Planning Delivery Grant 3		(139)	(139)		00			(39)	(39)		
Planning Services	Scanning		,	` 6 [°]	6	(6)			32	26		
Enforcement	Temporary Staffing				0				24	24		
Forward Planning	Alteration to Local plan plus Temp Local Plan Officer	283	70	43	(27)	27			237	264		
Forward Planning	Temp Clerical Assistant	05	47	40	0	(4)			05	0	0	0
Forward Planning	High Hedges Staffing	25	17 37	18 31	1 (6)	(1) 25			25	24 25	8	0
Building Control Building Control	New IT system New IT system		(37)	(31)		(25)				(25)		
Economic Development	One Off Savings		(0.7)	(01)	Ö	(20)				0		
Economic Development	Business Excellence Awards Settlement				0					0		
Enforcement	Paynes Lane Traveller Incursion				0				122	122		
Total Planning & Economic De	evelopment	427	376	192	(184)	183	7	8	545	728	33	0
Civil Engineering & Maintenan	ace											
Grounds Maintenance	New IT system		42	32	(10)	10				10		
Grounds Maintenance	New IT system (Part funding from HRA)		(12)	(9)		(3)				(3)		
Car Parking	Free parking Waltham Abbey		9	6	(3)	()		3		0		
Civil Engineering Group	Land Drainage QA Accreditation		3	3						0		
Land Drainage	Senior Engineer (2 Years)				0				50	50	50	
Land Drainage	Reimbursement from Environment Agency				0				(50) 100	(50) 100	(50) 100	90
Land Drainage Highways	Remedial works Principal Ordinary Watercourses Environmental Improvements		1	1	0				100	0	100	90
Highways	Residual Costs		145	124	(21)			21	42	42		
Highways	North Loughton lorry parking ban		35		(35)			35		0		
Total Civil Engineering & Main		0	223	157	(66)	7	0	59	142	149	100	90
Total Portfolio District Develop		922	1,310	601	(709)	575	56	190	1,686	2,261	441	155
. C.a. i Gradino District Develop		<u> </u>	.,0.0		(, 55)				.,000	_,,		

District	Develo	pment	Fund

Committee / Service	Description	Original	2005 Revised		Difference	C/Fwd	over	under	200 Estimate	6/07 Revised	2007/08 Estimate	2008/09 Estimate
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Other Items												
Reimbursement of Highways R Transfer from Usable Capital Ro Local Authority Business Grow	eceipts (Commutation Adjustment)		(350) (270) (475)	(350) (270) (476)	0 0 (1)							
Total District Development F	und	922	215	(495)	(710)							

Appendix B

Portfolio	Description	C/Fwd	Overspend	Underspend
		£000's	£000's	£000's
People First		2000	2000	2000
Elections	No District Elections by Thirds in 2005/06		4	
Total People First	- -	0	4	0
Community Wellbeing				
Grants to Voluntary Organisations Licensing and Regulations	Furniture Exchange Scheme New Arrangements - Additional income- first year	-		1 9
Total Community Wellbeing	_	0	0	10
Finance and Performance Mana	agement			
Finance Miscellaneous	New Revenues and Benefits system	26		
Insurance/Risk Management Estates Management Unapropriated Land	Implementation of Risk Management Strategy Consultants Fees- Britania Sports Ground Parade Ground Sale Costs	11	17	1
Housing Benefits Housing Benefits	Grant - Verification Framework Welfare Reform Start up costs	42		10
Housing Benefits	Electronic Document management	15		
Housing Benefits Housing Benefits	Rent Allowances Council Tax			22 25
Total Finance and Performance	Management	94	17	58
Corporate Support Services				
Local Land Charges	New ICT System	11		
Payroll/HR	New ICT System	2		
Legal Services Legal Services	Data capture re Land Terrier Computerisation of Land Terrier records	4 6		
Legal Services Legal Services	Registration of Unregistered Titles	43		
Human Resources	Recruitment & Retention (2004/05)			24
Legal Services	Office Equipment	5		
Office Accommodation	Potential Accommodation Changes	14 1		
Office Accommodation Office Accommodation	Off-Site Storage Facility Essential Work to Civic Offices	11		
Office Accommodation	Committee Rooms works	4		
ICT	Service Restructure - early retirement			4
Total Corporate Support Service	es _	101	0	28
Housing				
Private Sector Housing	Stock Condition Survey	34		
Total Housing	_	34	0	0
Leisure				
Ongar Leisure Centre	Planned Maintenance	45		10
Community Development Leisure Facilities	Provision of Portakabin Alternative management assumed from 1/7/05	15	2	
Leisure Management	Start up costs Alternative Management		8	
LLC Development	Mediation - Final Account		1	
North Weald Airfield	Lost Income building no.1			2
North Weald Airfield	High Voltage Distribution Network 5 yr Programn	5		
Community & Culture	Beyond Suburbia Rural Regeneration Project	(95)		
Community & Culture	Beyond Suburbia Rural Regeneration Project	95		
Total Leisure	- -	20	11	12
Environmental Protection				
Waste Management Waste Management	Clear Sacks Consultants Fees	12	17	
Waste Management	Glass Recycling Pilot	30	• •	
Waste Management	Government Grant	57		
Waste Management	Recycling Measures	27		13
Waste Management Waste Management	Revised Waste Contract Consultants Fees	37		2
Total Environmental Protection	-	136	17	15

Portfolio	Description	0/51	0	Hardens and
		C/Fwd	Overspend	Underspend
		£000's	£000's	£000's
Planning & Economic Devel	opment			
Development Control Development Control	New IT system Document Imaging	53		8
Development Control Planning Appeals	46 Highfields Green - Lands Tribunal Case Compensation re the 3 Jolly Wheelers	24	7	J
Planning Services	Planning Delivery Grant 1	5	·	
Planning Services	Planning Delivery Grant 2	16		
Planning Services	Planning Delivery Grant 3	65		
Planning Services	Scanning	(6)		
Forward Planning	Alteration to Local plan plus Temp Local Plan Of	27		
Forward Planning	High Hedges Staffing	(1)		
Building Control	New IT system	25		
Building Control	New IT system	(25)		
Total Planning & Economic	Development	183	7	8
Civil Engineering & Mainten	nance			
Grounds Maintenance	New IT system	10		
Grounds Maintenance	New IT system (Part funding from HRA)	(3)		
Car Parking	Free parking Waltham Abbey			3
Highways	Residual Costs			21
Highways	North Loughton lorry parking ban			35
Total Civil Engineering & Ma	aintenance	7	0	59
Total District Development F	- Fund _	575	56	190

District Development Fund

Service	2005/06 Original £000	2005/06 Revised £000	2005/06 Actual £000	Over spend £000	Under spend £000	Net £000	Carry Forward £000	2006/07 Original £000	2006/07 Revised £000
People First	41	(15)	(11)	4	0	4	0	71	71
Community Wellbeing	(11)	(6)	(16)	0	(10)	(10)	0	31	31
Finance & Performance Management	(94)	120	(15)	17	(58)	(41)	94	(29)	65
Corporate Support Services	123	191	62	0	(28)	(28)	101	212	313
Housing	75	75	41	0	0	0	34	9	43
Leisure	293	199	178	11	(12)	(1)	20	523	543
Environmental Protection	68	147	13	17	(15)	2	136	182	318
Planning & Economic Development	427	376	192	7	(8)	(1)	183	545	728
Civil Engineering & Maintenance	0	223	157	0	(59)	(59)	7	142	149
Total DDF Expenditure	922	1,310	601	56	(190)	(134)	575	1,686	2,261
Funding Analysis									
Transfer from DDF	1,603	2,457	2,457					2,297	3,007
Transfer from General Fund	(681)	(1,147)	(1,856)					(611)	(746)
Total DDF Funding	922	1,310	601					1,686	2,261
DDF Earmarked Reserve									
Balance B/F	1,603	2,457	2,457					2,297	3,007
HRA Transfer in	0	55	55					0	0
Commutation adj.	0	270	270					226	226
Highways Residual Cost Re-imburseme	0	350	350					233	233
L A Business Growth Scheme	0	475	476					200	200
Provision for Carry Forward	0	0	575					0	0
Transfer Out	(922)	(1,310)	(1,176)					(1,686)	(2,261)
Balance C/F	681	2,297	3,007					1,270	1,405

CONTINUING	CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST				Actual 2005/06	Variance from Revised
Portfolio	Service		2005/06 £000's	2005/06 £000's	£000's	£000's
People First						
	Civic and Member	Members Allowances- Spec Resp	36	36	18	(18)
	Civic and Member	Members Superannuation Employers Costs	1	1	1	0
	Civic and Member	Member Electronic Services (Trans from IEG)		10	10	0
	Corporate Policy Making	Top Management Structure staff savings	(85)	(79)	(79)	0
	Electoral Registration	A form envelopes	2	2	3	1
	Electoral Registration	Additional postage re canvassing	1	7	7	0
	Standards Committee	Operational Budget	2	4	3	(1)
	Research & Democratic Ser	v Scrutiny Support Officer- new post	25	11	0	(11)
	Total People First	-	(18)	(8)	(37)	(29)
Community	Concessionary Fares	Statutory County wide scheme - Bus Permits		(40)	(47)	(7)
Wellbeing	Concessionary Fares	Transport For London Free Travel	10	55	57	2
	Concessionary Fares	Statutory County wide scheme - Postage		2	2	0
	Licensing and Regulations	New Arrangements - staff costs	15	15	15	0
	Licensing and Regulations	New Arrangements - Additional income	(52)	(52)	(52)	0
	Voluntary Sector Assistance	e Increases to Various Grants	6	6	6	0
	Grants to Voluntary Organis	a Furniture Exchange Scheme	16	16	0	(16)
	Safer Communities	Community Support Officers	90	70	70	0
	Safer Communities	Graffiti Removal		8	11	3
	Emergency Planning	Emergency Planning Officer- new post	30	22	8	(14)
	Emergency Planning	New Equipment		8	8	0
	Emergency Planning	EP officer Op set up costs-Airwave Licence & mtc	2	2	0	(2)
	Emergency Planning	EP officer Op set up costs-Running expenses	5	5	0	(5)
	Total Community Wellb	eing	122	117	78	(39)

Appendix A

	SERVICES BUDGET -	GROWTH / (SAVINGS) LIST	Original 2005/06	Revised 2005/06	Actual 2005/06	Variance from Revised
Portfolio	Service		£000's	£000's	£000's	£000's
Finance and	Local Taxation	NNDR Increase in Court Costs	(3)	(10)	(25)	(15)
Performance	Local Taxation	Council Tax Increase in Court Costs	(40)	(40)	(97)	(57)
Management	Cashiers	Cash Collection Contract renewal	9	9	9	0
	Housing Benefits	Rent Allowances	(9)			0
	Housing Benefits	Council Tax	(5)			0
	Housing Benefits	HRA Rent Rebates	(11)			0
	Housing Benefits	Electronic Document management	43			0
	Housing Benefits	Restructuring staff costs		22	22	0
	Insurance Premiums	Reduced Renewal Costs(re-allocated to GF service		(190)	(190)	0
	Investment Income	Increased/Lost Interest Income	(300)	(302)	(285)	17
	Brooker Road Indust Estat	e Increased Rent Income	(3)	(33)	(35)	(2)
	Oakwood Hill Work Shop U			7	10	3
	Langston Road Industrial E	st T11 Site - Letting for Car Parking	(26)	(26)	(26)	0
	David Lloyd Centre	Commission Reduction (Lower turnover)		7	5	(2)
	Unappropiated Buildings	Furniture Exchange Scheme Town Mead Depot	(16)	(16)	0	16
	District Audit	Audit Fees	(25)	14	7	(7)
	Energy Sites	Energy Costs	1	2	2	0
	Total Finance and Per	formance Management	(385)	(556)	(603)	(47)
Corporate	Legal Services	Reduced Fee Income		20	21	1
Support	Local Land Charges	Reduction in income resulting from private searche	es	100	97	(3)
Services	Local Land Charges	Additional cost of highway searches (Now ECC ch		25	0	(25)
	Local Land Charges	Post ALC/06 to full time	10	10	10	Ó
	Car Leasing	Amendments to Scheme	(10)	(10)	(86)	(76)
	Office Accommodation	Refuse Collection/Disposal &Recycling	` ,	` 2 [']	2	Ó
	Office Accommodation	Additional cleaning materials				0
	Office Accommodation	Additional costs of reletting office cleaning contract	ct			0
	Office Accommodation	NNDR saving Civic Offices		(20)	(20)	0
	Legal & General Admin	Franking Machine Mtce	1	1	1	0
	ICT	Service restructure - Corporate ICT Strategy	170	110	70	(40)
	IEG	Revenue Growth arising from IEG Initiatives	15	15	0	(15)
	IEG	Member Electronic Services (Trans to PF Civic &	10			0
	Energy Sites	Energy Costs	28	34	34	0
	Total Corporate Supp	ort Services	224	287	129	(158)

		GROWTH / (SAVINGS) LIST	Original 2005/06	Revised 2005/06	Actual 2005/06	Variance from Revised
Portfolio	Service		£000's	£000's	£000's	£000's
Housing	Homelessness	Homeless Prevention Officers	10	10	10	0
	Housing Strategy	Contribution re Regional Hsg Co-ordinator	5	5	3	(2)
	Private Sector Housing	Additional Staffing	26	18	18	0
	Total Housing	- -	41	33	31	(2)
Leisure	Leisure Management	Alternative Management	(30)	(51)	(49)	2
	Leisure Management	Additional Costs (In House)	40	153	200	47
	North Weald Airfield	Additional Events & Lettings Income	(13)	(39)	(59)	(20)
	North Weald Airfield	High Voltage Distribution Network 5 yr Programme	•	10	6	(4)
	Energy Sites	Energy Costs	38	61	73	12
	Total Leisure	-	35	134	171	37
Environment	Waste Management	Revised Refuse/Recycling Contract	46	46	41	(5)
al Protection	Waste Management	White Sacks	8	8	9	1
	Waste Management	Additional Post	19	19	16	(3)
	Street Cleansing	Paternoster Ward		17	17	Ó
	Pollution Control	Contaminated Land Strategy	25	25	27	2
	Total Environmental P	rotection	98	115	110	(5)
Planning &	Development Control	Increased fee Income	(68)	(68)	(65)	3
Economic	Planning Services	Restructure	` ,	20	7	(13)
	Forward Planning	Strategic Environmental Assesment		7	0	(7)
201010	Conservation Policy	Specialist Advice re Conservation Issues	19	19	20	1
	Total Planning & Econ	omic Development	(49)	(22)	(38)	(16)
Civil	Off Street Car Parking	Increased income price restructuring	(25)	(16)	(28)	(12)
Engineering	Off Street Car Parking	Car Park maintenance	25	`25 [°]	25	Ò
&.	Highways	Savings arising from transfer	(70)			0
Maintenance	Energy Sites	Energy Costs	6	9	5	(4)
	Total Civil Engineering	g & Maintenance	(64)	18	2	(16)
	Total CSB	-	4	118	(157)	(275)
		-	<u>-</u>		()	(=: 5)
			Overspends	/Income not	achieved	111
		Unders	pends/ Inco	me Overach	nievement	(386)
				Net C	Overspend	(275)